EXHIBIT A - SCOPE OF WORK AS
PROVIDED IN MOU AND
DECEMBER 5, 2022,
MEMORANDUM FROM RICHARD
ROOS
COLLINS TO ELIZABETH NIELSEN

Scope of Work

Project management services will be limited to supporting good faith implementation of the Project as authorized by FERC and may consist of the following activities including, but not limited to:

- Under general supervision and reporting to the County Administrator or Deputy County
 Administrator, this position performs project management activities related to the Project which achieve, but are not limited to, planning, establishing, and execution of:
 - Organizing and planning coordination with the State of California, Klamath River Renewal Corporation, PacifiCorp, County contractors/consultants, and other entities/individuals as needed for the Project.
 - Drafts and manages Memorandums of Understanding (MOU) and/or other similar documents with entities and agencies related to the Project.
 - Prepares reports to take before the Board of Supervisors related to the Project.
 - Attends Project-related meetings, and obtains and tracks all information related to the Project as it occurs in the County.
 - Acts as a point of contact for Project proponents and their consultants.
 - Organizes and evaluates Project information.
 - Works closely with departments, other organizations, and leaders to ensure coordination and responsiveness to requests that are related to the Project.
- Assist in the development and application of internal timelines related to the Project, following general guidelines or professional and administrative standards in accomplishing assignments;
- Plan and assist others in establishing Project permitting schedules and milestones; prepare, and
 communicate schedules and report on progress of Project related activities; develop critical path
 or project flow diagrams to plan, set and evaluate progress on Project related permitting or
 MOU tasks; timely communication of any deviations from the schedule and propose alternatives
 to align Project related activities with planned schedule;
- Timely prioritize and direct the County work of Project-related assignments and be responsible for County quality and schedule;
- Work closely with the Director of Community Development, Director of Public Works, County Administration and the local Air Pollution Control District to coordinate Project related work;
- Provide regular reports to the County Administrator or Deputy Administrator, and others in the County organization on the status of projects and other assignments;
- Coordinate with County Counsel's Office on the preparation and review of required documents;
- Suggest, discuss, and implement strategies to improve communication, processing of approvals, and positive outcomes for the County.

- Evaluate the work effort required for Project related tasks and identify the resources to provide that work effort;
- Prepare project staff reports as needed and make presentations to the Board of Supervisors, Planning Commission, and other advisory bodies as needed.
- Build and maintain positive working relationships with co-workers, other employees and the public using principles of good customer service and communication;
- Perform related duties and assignments as required.



December 5, 2022

Memorandum

To: Elizabeth Nielsen

Deputy County Administrator

Natalie Reed

Assistant County Counsel

Siskiyou County

From: Richard Roos-Collins

General Counsel, Klamath River Renewal Corporation

Thru: Dustin Till

Assistant General Counsel, PacifiCorp

Kevin Takei

Senior Attorney, Office of General Counsel, California Department of Fish and

Wildlife

Re: County Permits for Compliance with License Surrender Order for Lower Klamath Project

On November 17, the Federal Energy Regulatory Commission (FERC) issued the license surrender for the Lower Klamath Project. This order approved the detailed engineering specifications, means and methods, and schedule for dam removal and habitat restoration, as submitted by the Renewal Corporation. As co-licensee along with the States of California and Oregon, we must comply with the license surrender order.

The Renewal Corporation provides this memo to specify the County permits that we believe are appropriate for the purpose of implementing the license surrender order. Table 1 relates to dam removal work that the Renewal Corporation will perform, and Table 2 relates to Fall Creek hatchery construction that PacifiCorp will perform on its

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property. These permits will contribute to protection of health and safety, as well as property.

As stated in the license surrender order (paragraphs 118 to 121), FERC has a good neighbor policy with respect to preemption under the Federal Power Act. A licensee complies with local requirements where possible but is not expected to comply with other requirements that would "conflict with" a license order or make compliance "impossible or unduly difficult."

The Renewal Corporation and PacifiCorp will continue to work cooperatively with the County to refine the list of applicable permits in Table 1 and 2. We will submit applications, pay associated fees, and support County staff in the expedited issuance of such permits. However, the Renewal Corporation will not seek other County permits or approvals that would purport to change specifications, means and methods, and schedule authorized in the license surrender order.

Table 1.
Construction Work by Klamath River Renewal Corporation

| Permit | Description of Construction Work | Agency & Contact |
|-------------------------------------|---|------------------------------------|
| Hazardous Materials Business Plan | Storage and generation of regulated | Dan Wessell |
| (New) | materials related to construction. | Deputy Director |
| | | Division of Environmental Health |
| | | Phone: 530-841-2100 |
| | | Fax: 530-841-4076 |
| | Applicant: Kiewit, RES | |
| Business Licenses (New and | Permit for entities doing business in | Jennifer Taylor |
| Renewal) | Siskiyou County | Treasurer – Tax Collector's Office |
| | | Phone: 530-842-8340 |
| | Applicant: Kiewit, RES, Renewal | or 888-854-2000 ext.8340 |
| | Corporation, McMillen Jacobs | |
| | Engineering, and others as appropriate | |
| Sign Permit | Signage for public information | Hailey Lang |
| | - General marquee sign | Deputy Director |
| Coordination: | - Overall Project Information signs | Planning Division |
| Meet with County staff with signage | - Temporary construction signs | Phone: 530-841-2100 |
| types and locations to establish if | | Fax: 530-841-4076 |
| permits are necessary. | Applicant: Kiewit, RES, Renewal | e-mail: hlang@co.siskiyou.ca.us |
| | Corporation, McMillen Jacobs | |
| | Engineering | |
| Encroachment Permit | Ager-Beswick radius increase. | Terry Smith |
| | Copco Road pre-emptive roadwork (if | Public Works |
| Coordination: | applicable). | Thomas Deany, Director |
| Meet with County staff to review | | Public Works |
| locations and MOU regarding road | | Phone: 530-842-8250 |
| improvements | Applicant: Kiewit | |

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| Permit | Description of Construction Work | Agency & Contact |
|--|--|---|
| Over Dimensional Permit Coordination: MOU includes an option for issuing a project-wide permit. Coordinate | Oversized loads. Applicant: Kiewit, RES | Thomas Deany Siskiyou County Department of Public Works 1312 Fairlane Road, Yreka, CA 96097 - Phone: 530-842-8250 |
| with County to establish process. | | |
| Building Permits for Construction Camps | Temporary work and RV/housing trailers for project personnel (similar to a fire camp). Existing housing footprint area will be utilized for temporary trailers. Copco Village: Septic approval (completely self-contained unit) Water lines, storage tanks Electrical hookups, and service Iron Gate Temporary Office Trailers (self-contained) Applicant: Kiewit, RES, McMillen Jacobs Engineering | Glenn Shockency Deputy Director Building Division Phone: 530-841-2100 Fax: 530-841-4076 |
| Demolition Permit Coordination: Establish if demolition permit is applicable for removal of buildings. | - Demolition of houses and administrative buildings only. Applicant: Kiewit, RES | Glenn Shockency Deputy Director Building Division Phone: 530-841-2100 Fax: 530-841-4076 |
| Septic Tank Decommissioning Inspection | Decommissioning of existing septic systems at recreation and housing sites. Applicant: Kiewit, RES, Renewal Corporation, PacifiCorp | Dan Wessell Deputy Director Division of Environmental Health Phone: 530-841-2100 Fax: 530-841-4076 |

Table 2.

<u>Construction Work by PacifiCorp</u>

| Permit | Description of Construction Work | Agency & Contact |
|-----------------------------------|---|------------------------------------|
| Hazardous Materials Business Plan | Storage and generation of regulated | Dan Wessell |
| (New) | materials related to construction. | Deputy Director |
| | | Division of Environmental Health |
| | | Phone: 530-841-2100 |
| | Applicant: PacifiCorp/JR Merit | Fax: 530-841-4076 |
| | | |
| Business Licenses (New and | Permit for entities doing business in | Jennifer Taylor |
| Renewal) | Siskiyou County | Treasurer – Tax Collector's Office |

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| Permit | Description of Construction Work | Agency & Contact |
|-------------------------------------|---|--------------------------------------|
| | | Phone: 530-842-8340 |
| | Applicant: PacifiCorp/JR Merit | or 888-854-2000 ext.8340 |
| Sign Permit | Signage for public information | Hailey Lang |
| | - General marquee sign | Deputy Director |
| Coordination: | - Overall Project Information signs | Planning Division |
| Meet with County staff with signage | - Temporary construction signs | Phone: 530-841-2100 |
| types and locations to establish if | | Fax: 530-841-4076 |
| permits are necessary. | Applicant: PacifiCorp/JR Merit | e-mail: hlang@co.siskiyou.ca.us |
| Encroachment Permit | Ingress/Egress to the Fall Creek | Terry Smith |
| | Hatchery | Public Works |
| Coordination: | | Thomas Deany, Director |
| Meet with County staff to review | | Public Works |
| locations and determine need for | | Phone: 530-842-8250 |
| permit. | Applicant: PacifiCorp/JR Merit | |
| Over Dimensional Permit | Oversized loads. | Thomas Deany |
| | | Siskiyou County Department of Public |
| | | Works |
| | | 1312 Fairlane Road, Yreka, CA 96097 |
| | Applicant: PacifiCorp/JR Merit | - Phone: 530-842-8250 |
| | | |
| Building Permits for FCH | Construction of human occupied | Glenn Shockency |
| Building(s) | building(s). | Deputy Director |
| | - Building code for structure | Building Division |
| | - Electrical and plumbing code | Phone: 530-841-2100 |
| | - No permit applicability to the fish | Fax: 530-841-4076 |
| | holding related facility. | |
| | | |
| | Applicant: PacifiCorp/JR Merit | |